

PATIENT-CENTERED OUTCOMES RESEARCH INSTITUTE

BOARD OF GOVERNORS MEETING

Monday, September 14, 2020

Teleconference/Webinar

[Transcribed from PCORI teleconference.]

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APPEARANCES:

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Christine Goertz, DC, PhD [Chairperson]
Michael Herndon, DO
Russell Howerton, MD
Gail Hunt
Michael Lauer, MD [alternate for Francis Collins,
MD, PhD]
Sharon Levine, MD [Vice Chairperson]
Freda Lewis-Hall, MD
Michelle McMurry-Heath, MD, PhD
Barbara J. McNeil, MD, PhD
David Myers, MD [alternate for Gopal Khanna, MBA]
Kathleen Troeger, MPH
Robert Zwolak, MD, PhD

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P R O C E E D I N G S

[1:32 p.m.]

1
2
3 MS. JACKSTADT: Dr. Goertz the floor is
4 yours.

5 CHAIRPERSON GOERTZ: Thank you.

6 Good afternoon and welcome to the September
7 14, 2020 meeting of the PCORI Board of Governors.
8 I'm Christine Goertz, Chairperson. I want to
9 welcome those of you who are joining us for today's
10 board meeting by teleconference and webinar. Thank
11 you to everyone who's joined us virtually online and
12 on the phone. We're very pleased to have you here
13 for the first of two days of meetings.

14 I want to remind everyone that conflict of
15 interest disclosures of Board members are publicly
16 available on PCORI's website and are required to be
17 updated annually and if the information changes. If
18 the Board will deliberate or take action on a matter
19 that presents a conflict of interest for you, please
20 recuse yourself or inform me if you have any
21 questions.

22 If you have questions about disclosures or

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1 recusals relating to you, or others, contact your
2 staff representative. All materials that were
3 presented to the Board for consideration today will
4 be available during the webinar and then after the
5 webinar will be posted on our website:
6 www.PCORI.org.

7 The webinar is being recorded and the
8 archive will be posted within a week or so.

9 Finally, a reminder that we are live
10 Tweeting today's activities on Twitter, join the
11 conversation with @PCORI.

12 Kat, can you please do a roll call?

13 MS. JACKSTADT: Certainly.

14 Kara Ayers.

15 DR. AYERS: Present.

16 MS. JACKSTADT: Larry Becker.

17 MR. BECKER: Here.

18 MS. JACKSTADT: Michael Lauer, filling in
19 for Francis Collins or Francis Collins.

20 [No response.]

21 MS. JACKSTADT: Jennifer DeVoe.

22 DR. DeVOE: Present.

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1 MS. JACKSTADT: Alicia Fernandez.
2 DR. FERNANDEZ: Here.
3 MS. JACKSTADT: Christopher Friese.
4 DR. FRIESE: Here.
5 MS. JACKSTADT: Christine Goertz.
6 CHAIRPERSON GOERTZ: Present.
7 MS. JACKSTADT: Mike Herndon.
8 [No response.]
9 MS. JACKSTADT: Russell Howerton.
10 DR. HOWERTON: Present.
11 MS. JACKSTADT: Gail Hunt.
12 MS. HUNT: Here.
13 MS. JACKSTADT: David Myers filling in for
14 Gopal Khanna.
15 DR. MYERS: Here.
16 MS. JACKSTADT: Sharon Levine.
17 DR. LEVINE: Here.
18 MS. JACKSTADT: Freda Lewis-Hall.
19 [No response.]
20 MS. JACKSTADT: Michelle McMurry-Heath.
21 DR. McMURRY-HEATH: Here.
22 MS. JACKSTADT: Barbara McNeil.

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1 DR. McNEIL: Here.

2 MS. JACKSTADT: Gray Norquist.

3 DR. NORQUIST: Here.

4 MS. JACKSTADT: Ellen Sigal.

5 [No response.]

6 MS. JACKSTADT: Kathleen Troeger.

7 [No response.]

8 MS. JACKSTADT: Janet Woodcock.

9 [No response.]

10 MS. JACKSTADT: Robert Zwolak.

11 DR. ZWOLAK: Here.

12 MS. JACKSTADT: Dr. Goertz, we have a
13 quorum.

14 CHAIRPERSON GOERTZ: Thank you so much Kat.
15 All right, can we have the next slide please? We
16 have a very full agenda today.

17 We're going to start out with our Consent
18 Agenda where we'll consider for approval both the
19 minutes from our July 21st meeting as well as
20 committee leadership nominations for the Board. We
21 will next consider for approval new advisory
22 panelists, chairs, and co-chairs, our revised

1 Methodology Committee and Governance Committee
2 charters, and our Cycle 1 2020 Dissemination and
3 Implementation Awards slate.

4 Followed by that we'll have the Executive
5 Director's report, which includes both highlights
6 from her first five months with us, as well as an
7 update on the -- our COVID-19 initiatives. We'll
8 then consider for approval for posting for public
9 comment our cost data principles for researchers
10 before we wrap-up and adjourn.

11 So our first item on the agenda then is our
12 is our Consent Agenda. Again, with both the minutes
13 from our July 21st meeting and our nominations for
14 chairs and Board chairs.

15 Do we have slides on the nominations?

16 Okay, thank you.

17 So this -- this slide outlines are our
18 recommendations of the Governance Committee on Chair
19 and Vice Chair for Engagement, Dissemination, and
20 Implementation Committee, the Research
21 Transformation Committee, our Science Oversight
22 Committee, as well as our Finance and Administration

1 Committee.

2 Any questions at all about that?

3 Gail?

4 MS. HUNT: Yeah, I didn't see the Selection
5 Committee on that list.

6 CHAIRPERSON GOERTZ: The Selection
7 Committee actually goes through a different process,
8 which is why it's not on that on that particular
9 list.

10 MS. HUNT: Okay. Are you going to talk
11 about that later on?

12 CHAIRPERSON GOERTZ: I don't think the
13 Selection Committee is on this slate, is it Nakela?
14 Do you --

15 DR. COOK: Hi, Christine. No, the
16 Selection Committee is not on the slate for this
17 today. And we will have to go back and take a look,
18 I believe the Selection Committee would be approved
19 through a later process in terms of the timing of
20 rotation off.

21 MS. HENNESSY: Yeah, this is Mary Hennessy.

22 MS. HUNT: Let me just mention Mary, I read

1 through all of the materials that were sent out.
2 And I realized that while there are vice chairs
3 mentioned or put forward for each of the other
4 committees, there was no vice chair for the
5 Selection Committee, which would be is, since I've
6 been on that committee, it's where you stand in when
7 Barbara, who's the chair, has a conflict of
8 interest. So they really need a vice chair
9 identified.

10 CHAIRPERSON GOERTZ: Thank you Gail, we
11 will absolutely make sure that that we have a vice
12 chair for the Selection Committee. It's just
13 something that we're not addressing at this -- under
14 the umbrella of this particular motion.

15 But we certainly understand how important
16 that role is.

17 All right. So, I would then like to ask
18 for a motion to approve this Consent Agenda, which
19 again, includes both our minutes and our leadership,
20 committee leadership nominations.

21 MR. BECKER: I'll make that motion.

22 CHAIRPERSON GOERTZ: Okay, Larry is and

1 then who was the second?

2 MS. HUNT: I'll second.

3 CHAIRPERSON GOERTZ: Is that Gail?

4 MS. HUNT: Yep.

5 CHAIRPERSON GOERTZ: Okay. Thank you very
6 much. Thank you.

7 All right. Is there any, any further
8 discussion?

9 [No response.]

10 CHAIRPERSON GOERTZ: All right. I'd like
11 to call for a voice vote, then all those in favor?

12 [Ayes.]

13 CHAIRPERSON GOERTZ: Opposed?

14 [No response.]

15 CHAIRPERSON GOERTZ: Abstentions?

16 [No response.]

17 CHAIRPERSON GOERTZ: All right, the Motion
18 passes. Thanks so much.

19 Now I'd like to, I'd like our next agenda
20 item, I'd like to turn it over to Kristin Carman,
21 Steve Clauser, and Stanley Ip.

22 DR. CARMAN: Hi, good afternoon. My

1 colleagues and I, Steve Clauser and Stanley Ip, are
2 genuinely excited to share with you and to present
3 the advisory panelists proposed for the various
4 PCORI advisory panel groups today.

5 As you all know, the advisory panels are
6 just one of many ways that PCORI insures really deep
7 and valuable input from our patient, caregiver, and
8 stakeholder communities. Can we go to the next
9 slide, please?

10 This is just to remind you of the review on
11 the approval process, this occurs every year, and
12 every year we receive remarkable applications. And
13 even this year, what was obviously a truly
14 challenging context.

15 I want to remind you of the basic
16 deadlines, but deadlines usually close the last
17 Friday in March, but we actually extended it by two
18 weeks as this coincided, unfortunately, this year
19 with the onset of the COVID-19 pandemic. Now the
20 applicant pool undergoes a three-tiered review
21 process with an eye towards really creating a
22 balance of stakeholder types, that as well as

1 representation demographically, and otherwise across
2 the five panels.

3 The proposed slates are then approved by
4 the Executive Director, and the subcommittees of the
5 Board before they are presented to you here today,
6 which is what we're doing.

7 And I do want to take a moment here to
8 thank all the staff for their support. This really
9 is an all-organization effort.

10 Can we go to the next slide, please?

11 So this table shows you the number of
12 applications received versus the number of seats we
13 were looking to fill on each panel, this information
14 you like have every year. And while we did extend
15 the advisory panel application by two weeks this
16 year, which was as long as we could do it and keep
17 up with our mandated timelines. The number of
18 applications were down across all advisory panels
19 this year about 30 percent.

20 We did see that many of the applications
21 from our patient applications, from really
22 underserved and challenged communities, is where we

1 saw some real drop-off. We had about 42
2 applications that were left in draft status April
3 10th.

4 Having said that, I do want to note as
5 ever, while our numbers were down a little bit this
6 year, we still received many, many strong
7 applications and as you know, from year-to-year, we
8 have an embarrassment of riches of people wanting to
9 participate in our processes.

10 And as ever, in what you're about to have
11 discussed with you today, is we have made a
12 conscious effort to include sort of multiple
13 dimensions of diversity, as I mentioned. And I do
14 want to note that while each applicant has to self-
15 identify with a particular stakeholder category,
16 we're very careful to include people who can bring
17 multiple types of perspectives to what they're going
18 to be talking about as members.

19 And, of course, as ever, we made sure that
20 we met charter requirements.

21 With that, I would like to turn it over to
22 my colleagues to introduce the science panels, and

1 then I'll come back and talk to you about the
2 Patient Engagement Advisory Panel.

3 So can we go to the next slide, please?

4 DR. IP: Hi, Kristin, thank you very much.

5 I'd like to present the panel proposed by
6 the SOC and the MC. This is Stanley Ip. Next
7 slide.

8 So, we are very excited about the
9 individuals we hope to bring onto the Advisory Panel
10 on Clinical Trials. We're nominating six new
11 members with diverse expertise and demographics to
12 replace the six departing panelists. While their
13 primary stakeholder designations listed on this
14 slide denote only one self-identified affiliation.
15 These proposed panelists also identified with
16 additional stakeholder experience as clinicians,
17 consumers, patients, caregivers, payers,
18 representatives of training institutions, hospitals
19 and health systems.

20 Next slide.

21 The proposed Chair, Catherine Crespi-Chun
22 has served on the panel for two years and is the

1 current panel co-chair. She's a Professor of
2 Biostatistics at UCLA, Fielding School of Public
3 Health.

4 Next slide.

5 So we are similarly excited about the
6 individuals we hope to bring on to the Advisory
7 Panel on Rare Disease. We are nominating six new
8 members with diverse clinical research and lived
9 experience to replace the four departing panelists.
10 While you see the primary stakeholder explanations
11 on the slide, three of these proposed members also
12 identify themselves as researchers.

13 Next slide.

14 The proposed co-chair Doug Lindsay, has
15 served on the panel for one year and represents
16 patients, caregivers, and stakeholders. He is an
17 innovator and a nationally recognized speaker who
18 understands the challenges faced by patients with
19 rare diseases through his own 14-year journey with a
20 rare condition.

21 Next slide.

22 For the Advisory Panel on Clinical

1 Effectiveness and Decision Science, we are proposing
2 to bring on 14 new members to satisfy the
3 requirements of the charter for size, stakeholder
4 representation, and expertise as 10 panelists are
5 rolling off this fall. The proposed nominations
6 will not only replace the expertise of individuals
7 rolling off, but creating new ones not previously
8 included, such as intellectual and developmental
9 disabilities, health economics, and mind and body
10 practices. No new chair and co-chair are being
11 nominated at this time.

12 Next slide.

13 Next slide.

14 So Steve.

15 DR. CLAUSER: Thank you, Stanley. This is
16 the slate for the new nominees to serve on the
17 Advisory Committee for Healthcare Delivery and
18 Disparities. We're proposing to add four new
19 members to replace the six members who rolled off
20 the committee this year. You can see the
21 stakeholder designation that they identified in
22 their applications, they cross several stakeholder

1 categories with their lived and professional
2 experience, and these new members add important
3 expertise to our panel, including expertise in two
4 of our Congressionally-mandated priority areas,
5 maternal mortality, and intellectual developmental
6 disabilities as well as expertise in rural health
7 care.

8 Next slide.

9 We are nominating two existing panelists to
10 serve as Advisory Committee co-chairs for the coming
11 years to replace the two co-chairs who rolled off
12 this year. Alicia Arbaje is Associate Professor of
13 Medicine at John Hopkins University's Center for
14 Transformative Geriatric Research. And Jane Kogan,
15 who is the Associate Chief Research and Translation
16 Officer for Insurance Services in High Value Health
17 Care at the University of Pittsburgh's Medical
18 Center. And they will be serving two-year terms.

19 Next slide.

20 Kristin, I'll turn it back to you.

21 DR. CARMAN: Fantastic. Thank you, Steve.

22 And I will go ahead and present the Patient

1 Engagement Advisory Panel on behalf of Larry and
2 EDIC.

3 So can we go to the next slide, please?

4 We are in -- I know I say this every year,
5 but it's very, very true. We're really excited and
6 energized by the individuals we hope to bring on the
7 PEAP this year.

8 While we did have seven members roll off,
9 we are nominating four members this year. And
10 that's because our previous panel we had enlarged
11 quite a bit to ensure that we really increased our
12 diversity and inclusion. And we've been able to
13 maintain that and create a panel that I think is a
14 little bit more right-sized from the perspective of
15 the panel as well.

16 These new members ensure that the panel
17 maintains a very, very strong commitment to
18 addressing inequities and the issues that really are
19 so important to our communities right now. It also
20 maintains a balance between individuals who both are
21 very experienced with PCORI but also bring a fresh
22 perspective on our work and can help us think about

1 the critical issues around engagement.

2 If we can go to the next slide, please, I
3 want to mention our new chair and co-chairs.

4 Gwen Darien is our current co-chair and we
5 are nominating her to become our chair. She's been
6 on the PEAP for two years, she serves as the
7 Executive Director of the National Patient Advocacy
8 Foundation -- really important as her co-chair,
9 she's really led a lot of our efforts around
10 improving our engagement principles around equity
11 and diversity, and those values in thinking about
12 some future state activities.

13 Our new co-chair is Neely Williams, she is
14 a very familiar name to PCORI, although newer to the
15 PEAP. She's been a very active member on PCORnet
16 since its inception and she's served in multiple
17 capacities. And we're very excited to have her
18 serving in our co-chair role.

19 So with that, I will open it up for
20 Stanley, Steve, and myself, if there's any questions
21 or obviously turn it over to Christine to decide on
22 next steps and calling for a motion.

1 CHAIRPERSON GOERTZ: Great, thank you.
2 Thank you so much to all of you. It's incredibly
3 exciting to see this with so many people with such
4 amazing expertise who are willing to either continue
5 serving PCORI or to begin serving PCORI in these
6 absolutely critical roles. So are there any -- is
7 there any discussion on the part of the Board before
8 we call for a motion?

9 Gail, did you want to make a comment?

10 MS. HUNT: Yep. I think that it's
11 important that we [inaudible] for these committees.
12 And I have [inaudible] that's been pretty weak in
13 the whole time that I have been on PCORI. That I,
14 for example, went to the PEAP meetings, and I would
15 be the only person, the only Board member, and they
16 would sit talk about that. Why aren't there other
17 Board members that come?

18 And so, I think that with the new people
19 coming on, the seven new Board members, we should
20 encourage them if they can, to participate in the
21 advisory panels as they can. I think that's a great
22 idea. And it would really improve the new members

1 understanding of PCORI by participating in these --
2 in the advisory panels.

3 CHAIRPERSON GOERTZ: Thank you. Thank you,
4 Gail, for that, that suggestion. I think that's
5 something that we really need to -- need to take to
6 heart.

7 Any others who'd like to make a comment?

8 DR. TROEGER: This is Kathleen.

9 CHAIRPERSON GOERTZ: Yes, Kathleen.

10 DR. TROEGER: I'd just like to echo what
11 Gail mentioned about these committees and publicly
12 broadcasting and making available or more available,
13 potentially that the meetings -- I know they're
14 posted on the website, but I think it is
15 particularly important for those of us that aren't
16 following that to perhaps get a reminder. So that
17 would be a great -- that'd be a great thing to have.

18 CHAIRPERSON GOERTZ: All right, we'll
19 definitely follow up with Nakela about how to how to
20 make sure that Board members are more keyed in these
21 to these committees and so that there is an
22 opportunity for people to attend if they're able.

1 Larry, did you want to make a comment? I

2 MR. BECKER: Yeah, I wondered if you could
3 display all of the diversity of these panels in
4 total, just so that we know what we're doing here.

5 DR. CARMAN: Larry, if you'll forgive me, I
6 cannot display but I can read it to you. Does that
7 suffice if I give it to you verbally?

8 MR. BECKER: Sure.

9 DR. CARMAN: Okay, fantastic.

10 So, Larry's question is the demographics of
11 the application pool. So I'm going to give you
12 demographics in the variety of ways we think about
13 it. So for the entire applicant pool, 51 percent
14 are patients, 24 percent are researcher, 10 percent
15 are clinician, one percent payer, one percent
16 policymaker. And do remember, 11 percent didn't
17 report.

18 So lots of folks actually don't articulate
19 and want to articulate exactly what their
20 demographic is in terms of that. Sixty-one percent
21 are white, that's non-Hispanic. Eighteen percent
22 are Black or African American, eight percent Asian

1 Pacific Islander, one percent Indian/Alaska Native,
2 two percent Hispanic-LatinX, and 10 percent did not
3 report.

4 I do want to note, and we actually had this
5 conversation, as you recall on the EDIC Larry, that
6 there is I think, and continues to be a real
7 fluidity in how people report their demographic
8 background in terms of race and ethnicity. And so,
9 we've seen some real shifts, particularly around
10 Hispanic-LatinX in terms of how much people want to
11 declare that.

12 And the only other thing I wish to note and
13 it's quite fascinating this year. I'm going to tell
14 you, it's 38 percent female, 11 percent male, but I
15 will tell you that 51 percent this year did not wish
16 to report compared to the last year where more
17 people are willing to report that information.

18 MR. BECKER: Thank you very much.

19 CHAIRPERSON GOERTZ: Thank you. Any other
20 questions or discussion points?

21 [No response.]

22 CHAIRPERSON GOERTZ: All right, I'm going

1 to ask for a motion then to approve the proposed
2 slates of members positions and terms for the
3 advisory panels that are listed on this motion?

4 DR. ZWOLAK: Zwolak, so moved.

5 DR. AYERS: Kara --

6 DR. HOWERTON: Russ --

7 CHAIRPERSON GOERTZ: I'm sorry. Okay, I'm
8 sorry. I hear Russ. I'm going to go with Russ for
9 that motion.

10 Can I have a second?

11 DR. LEVINE: So moved. Second.

12 CHAIRPERSON GOERTZ: Thank you, Sharon.

13 All right. Any further discussion?

14 Mary, did you have a point of clarification
15 you wanted to comment on this before we vote?

16 MS. HENNESSY: No, I'm just activating my
17 camera because I'm the next agenda items and I don't
18 want you to have to wait for me.

19 CHAIRPERSON GOERTZ: Okay. Thank you.

20 Thank you for that.

21 All right. Any further discussion?

22 [No response.]

1 CHAIRPERSON GOERTZ: All right. I'm going
2 to ask for a voice vote then to approve the motion.

3 So all those in favor?

4 [Ayes.]

5 CHAIRPERSON GOERTZ: Opposed?

6 [No response.]

7 CHAIRPERSON GOERTZ: Abstentions?

8 [No response.]

9 CHAIRPERSON GOERTZ: Wonderful. Again,
10 well, congratulations to all of our new advisory
11 panel members and leaders. We really appreciate
12 your service.

13 Now I am going to turn the agenda over to
14 Sharon Levine and Mary Hennessy.

15 DR. LEVINE: Thanks, Christine. And this
16 agenda item is to present to the Board and to get
17 your approval for amendments the Governance
18 Committees putting before you, the Methodology
19 Committee charter and the Governance Committee
20 charters.

21 As you may remember, PCORI's reauthorizing
22 legislation shifted the authority for appointing

1 members of the Methodology Committee from the GAO to
2 the Board of Governors. At the Governance
3 Committees meetings on March 20th, May 29th, June
4 22nd, and July 10th, the Committee discussed and
5 developed a proposed governance framework that will
6 enable the Board to appoint Methodology Committee
7 members and saw the input and agreement of the
8 Methodology Committee which supports the proposed
9 Governance structure. And we are very grateful to
10 Robin Newhouse for her continued participation --
11 active participation in the Governance Committee.

12 The Committee is recommending that the
13 Board approve the proposed amendments to the
14 Methodology Committee charter that reflects a
15 governance framework. Once that is approved, the
16 amended charter is approved, the Methodology
17 Committee will be able to work with the Governance
18 Committee in implementing the new Board authority
19 and putting together an implementation plan.

20 And the plan includes the fact that
21 appointments to the Methodology Committee will
22 occur, appointments and reappointments, on odd

1 years. So that -- and given that Board member
2 appointments are in the even years.

3 And we're also recommending today that the
4 Governance Committee approve amendments to the I'm
5 sorry, that the Board approve Governance Committee
6 recommended amendments to the Governance Committee
7 charter, which simply aligns the language in the
8 reauthorizing legislation by deleting one of the
9 responsibilities of the Governance Committee, which
10 was to advise the GAO regarding the appointment
11 process of Methodology Committee members.

12 Now that PCORI has that authority, that
13 Governance Committee no longer has to advise the
14 GAO, who is happy to have shifted that
15 responsibility to us. And as I said, once the
16 Methodology Committee charter is approved, we will
17 develop a plan to implement the approved governance
18 structure.

19 Mary is going to go through the amendments
20 with you.

21 MS. HENNESSY: Thanks so much, Sharon. Can
22 I have you move the slide forward and move it again

1 forward?

2 Sharon's already given a great background
3 to what is led to the proposed amendments, and I'm
4 just happy to briefly summarize what the proposed
5 amendments are, and how they reflect the proposed
6 governance framework for the methodology Committee.

7 The amendments to the charter would
8 implement six-year terms for Methodology Committee
9 members with staggered term structure. This is
10 similar to the way the Board is structured, and is a
11 highly recognized governance best practice because
12 it provides ample support for the committee to at
13 any given time be equally divided among members who
14 are new, those who are experienced, and those who
15 are highly experienced.

16 An additional part of the governance
17 framework is that a Methodology Committee member
18 could be appointed to an additional six-year term to
19 the extent it's necessary to fulfill the functions
20 of the committee or the requirements of the law or
21 the needs of PCORI, but in any event, would serve no
22 more than two, full, consecutive six-year terms,

1 similar to the way that most boards work, and in the
2 way that this board works.

3 For this committee appointments to the MC
4 that were to fill a premature vacancy. So if a
5 member prematurely resigned or departed the
6 Methodology Committee, the Board could consider
7 appointing someone for the remainder of that
8 predecessor's term which is a function that's used
9 to try to retain the staggered term nature of the
10 committee.

11 And then similar to committees and to
12 boards, the charter reflects a model that confirms
13 that the appointed MC members are eligible to serve
14 until their successor is appointed. And that's
15 really designed to prevent against an inadvertent
16 gap and valid membership in the event, for example,
17 that the Board didn't approved and the Board
18 scheduled was two weeks later than the appointment
19 had been six years earlier.

20 So that summarizes the structure. Can you
21 move to the next slide, please?

22 Sharon's already explained, the proposed

1 amendments to the Governance Committee charter,
2 which really is designed to reflect the
3 reauthorizing law.

4 Next slide, please.

5 And Sharon has also walked through the
6 significant next steps that would follow if the
7 Board approves the charters. There'll be ongoing
8 planning to develop an implementation plan with the
9 major points outlined here on the slides.

10 Next slide.

11 I'll turn it back to Sharon if you have any
12 other comments or turn it back to Christine for
13 managing a Board discussion and vote.

14 CHAIRPERSON GOERTZ: You're on mute Sharon.

15 DR. LEVINE: Sorry, I just wanted to see if
16 Robin had any comments she wanted to make or add to
17 this.

18 DR. NEWHOUSE: No, Sharon. Thank you so
19 much. Perfect.

20 DR. LEVINE: All yours, Christine.

21 CHAIRPERSON GOERTZ: Great, thanks.

22 Thanks so much to both the Governance

1 Committee and Mary and the Methodology Committee for
2 the hard work in making these amendments that we're
3 able to fulfill this new and incredibly important
4 obligation.

5 So do -- there any? Does anybody have any
6 questions or are there further discussion points?

7 Larry?

8 MR. BECKER: Just a quick question. How
9 are the current Methodology Committee members going
10 to be assigned relative to terms?

11 MS. HENNESSY: Larry, that's exactly the
12 type of next steps where they'll be a plan for
13 figuring out transitions for current Methodology
14 Committee members and with the plan for the Board to
15 appoint in odd years. There'll be really good time
16 to think through working with the Methodology
17 Committee and its current membership on plans for
18 those members.

19 MR. BECKER: Thank you.

20 CHAIRPERSON GOERTZ: All right. Are there
21 any other questions or comments?

22 [No response.]

1 CHAIRPERSON GOERTZ: All right. In that
2 case, I'm going to ask for a motion to approve the
3 proposed amended Methodology Committee charter and
4 the proposed amended Governance Committee charter.

5 DR. LEVINE: So moved.

6 DR. McNEIL: So moved.

7 CHAIRPERSON GOERTZ: All right, Sharon -- I
8 heard Sharon and Barbara, was that you for -- are
9 you willing to second?

10 DR. McNEIL: It was.

11 CHAIRPERSON GOERTZ: Okay, great. Thank
12 you. Thank you so much. Is there any further
13 discussion?

14 [No response.]

15 CHAIRPERSON GOERTZ: All right, I'm going
16 to ask for a voice vote then to approve the approve
17 the motion.

18 All those in favor please say aye.

19 [Ayes.]

20 CHAIRPERSON GOERTZ: Opposed?

21 [No response.]

22 CHAIRPERSON GOERTZ: Abstentions?

1 [No response.]

2 CHAIRPERSON GOERTZ: Great, thank you very
3 much.

4 All right. Next up is Larry Becker, who
5 will be giving some introductory remarks regarding
6 our Cycle 1 2020 Dissemination and Implementation
7 Award slate. And then I think he'll be turning it
8 over to Joanna. So Larry.

9 MR. BECKER: Yeah, thank you very much.
10 Let me get my camera on. There we go.

11 So thank you very much the EDIC spoke of
12 all of these awards you're about to see, we support
13 the moving forward of these awards, and I'd like to
14 turn it over to Joanna to give you the details.

15 DR. SIEGEL: Thank you, Larry.

16 As Larry said, I'd like to present to you
17 the proposed funding slate for the D&I Limited
18 Competition PFA. And just as a reminder, this is
19 the funding initiative that we have that provides an
20 opportunity for awardee teams who've completed their
21 PCORI-funded study, to take next steps in promoting
22 uptake of the evidence into practice, in the context

1 of related evidence to lay the groundwork for
2 broader uptake.

3 First slide, please.

4 Here you see our merit review criteria.

5 And as you know, these resemble very much the ones
6 are used for review of research studies in science,
7 with some tweaks for better applicability to
8 implementation needs.

9 Next slide, please.

10 This is a review of the current cycle. We
11 had ten Letters of Intent submitted, we had seven
12 Letters of Intent invited. Of these, four submitted
13 an application.

14 This is not the usual number of
15 applications that we receive, we did have some drop-
16 off, related to the timing with respect to COVID.
17 In fact, a couple of the Letters of Intent that did
18 not respond, have responded to the next cycle.

19 The proposed funding slate recommended by
20 the EDIC is one application out of the four received
21 for a funding rate of 25 percent.

22 Next slide, please.

1 This is the title of the proposed slate
2 project; it's called the Implementation of Effective
3 Home Oxygen Weaning Strategies in Premature Infants.

4 This proposed project will incorporate a
5 recorded home oximetry program, that was tested in a
6 PCORI-funded study, into standard practice in 12
7 hospitals located across the US. The program was
8 found to be safe and effective in terms of managing
9 home oxygen therapy for premature infants. It
10 shortened the duration of home oxygen therapy and it
11 also increased patient satisfaction.

12 The implementation sites include diverse
13 medical centers of different sizes, which use
14 different care teams, workflows, and processes for
15 working with families with premature infants to
16 demonstrate feasibility of uptake in this range of
17 sites. The project will reach approximately 600
18 families each year.

19 Next slide, please.

20 The proposed budget is \$1.3 million. The
21 budgeted annual amount for this PFA is \$9 million
22 and this is the first cycle of 2020 for this PFA.

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1 Next slide.

2 I'll turn this back over to Christine.

3 CHAIRPERSON GOERTZ: Sorry about that, I
4 have trouble getting myself off mute.

5 So, this is before we before we have our
6 discussion. I'd like to let you know that we've had
7 two of our Board members who have notified us of
8 their intention to recuse themselves from the
9 deliberative discussion and vote on this particular
10 slate. Those are Bob Zwolak and Kara Ayres.

11 Now, if there are any other Board members
12 who believe they should recuse themselves. Please,
13 do so.

14 [No response.]

15 CHAIRPERSON GOERTZ: All right. Any
16 questions or comments for Joanna?

17 [No response.]

18 CHAIRPERSON GOERTZ: All right. In that
19 case, I am going to ask for a motion to approve the
20 slide as outlined.

21 MS. HUNT: I so move, Gail.

22 CHAIRPERSON GOERTZ: Gail, thank you.

1 DR. DeVOE: Second, Jen.

2 CHAIRPERSON GOERTZ: Jen, thank you.

3 All right. Any further discussion?

4 [No response.]

5 CHAIRPERSON GOERTZ: All right, we're going
6 to ask for -- do a roll call vote then, Kat.

7 MS. JACKSTADT: Kara Ayres is recused.
8 Larry Becker.

9 MR. BECKER: Approve.

10 MS. JACKSTADT: Francis Collins or Mike
11 Lauer filling in for Francis Collins.

12 [No response.]

13 MS. JACKSTADT: Jennifer DeVoe.

14 DR. DeVOE: Approve.

15 MS. JACKSTADT: Alicia Fernandez.

16 DR. FERNANDEZ: Approve.

17 MS. JACKSTADT: Christopher Friese.

18 DR. FRIESE: Approve.

19 MS. JACKSTADT: Christine Goertz.

20 CHAIRPERSON GOERTZ: Approve.

21 MS. JACKSTADT: Mike Herndon.

22 DR. HERNDON: Approve.

1 MS. JACKSTADT: Russell Howerton.

2 DR. HOWERTON: Approve.

3 MS. JACKSTADT: Gail Hunt.

4 MS. HUNT: Approve.

5 MS. JACKSTADT: David Myers. David Myers
6 filling in for Gopal Khanna.

7 [No response.]

8 MS. JACKSTADT: Sharon Levine.

9 DR. LEVINE: Approve.

10 MS. JACKSTADT: Freda Lewis-Hall.

11 DR. LEWIS-HALL: Approve.

12 MS. JACKSTADT: Michelle McMurry-Heath.

13 Michelle McMurry-Heath?

14 [No response.]

15 MS. JACKSTADT: Barbara McNeil.

16 DR. McNEIL: Approve.

17 MS. JACKSTADT: Gray Norquist. Gray

18 Norquist?

19 DR. NORQUIST: Approve.

20 MS. JACKSTADT: Thank you, Gray. Ellen
21 Sigal.

22 [No response.]

1 MS. JACKSTADT: Kathleen Troeger.

2 DR. TROEGER: Approve.

3 MS. JACKSTADT: Janet Woodcock.

4 [No response.]

5 MS. JACKSTADT: And Robert Zwolak is
6 recused. Dr. Goertz, the motion passes.

7 CHAIRPERSON GOERTZ: Thank you very much
8 Kat.

9 DR. SIEGEL: Thank you.

10 CHAIRPERSON GOERTZ: All right. Our next
11 agenda item then is our Executive Director's report.
12 So I would like to turn the podium over to Nakela.

13 DR. COOK: Thanks Christine. It's a
14 pleasure to join you all this afternoon and present
15 this report, which has two major areas of focus for
16 our discussion today. The first is a reflection on
17 my first 150 days at PCORI and I'd also like to give
18 you some updates on our COVID-19-related work.

19 Next slide.

20 This board meeting, we're actually
21 celebrating the 10-year service a four of our Board
22 members whose terms are coming to an end and I just

1 wanted to say on behalf of all the staff at PCORI
2 that we thank you for your vision, your commitment,
3 and your dedication and tomorrow we look forward to
4 hearing your reflections on the past 10-years and
5 opportunities for PCORI's future.

6 Next slide.

7 I'll jump right in and begin with some
8 highlights from my 150 days.

9 Next slide.

10 So I just passed my five-month mark and
11 milestone at PCORI and I must say it's been a really
12 exciting journey thus far and I wanted to provide a
13 few highlights of these first five months. I've
14 been focused on several things including PCORI's
15 operations, particularly as it relates to remote
16 work as well as a return to work plan and our COVID-
17 19 environment, establishing a leadership team, as
18 well as focusing on issues of diversity, equity, and
19 inclusion and resuming full operations post our
20 reauthorization.

21 Another intense area of focus has been
22 related to the Board of Governors and several

1 committees, and I have been working to engage with
2 the committee's and start the launch of the
3 strategic planning process which you'll hear a
4 report about tomorrow. I've also been very
5 interested in engaging with our stakeholders and
6 virtually trying to touch base with many of them
7 through a modified version of a listening tour, and
8 also representing PCORI at several diverse venues.

9 Reauthorization priorities have been high
10 on our list of activities in the first five months,
11 and you'll hear more about our COVID-19 response
12 activities.

13 Next slide.

14 I wanted to begin with our PCORI operations
15 and just take each of these in turn.

16 Next slide.

17 We're really fortunate at PCORI, to have a
18 remarkable health emergency preparedness planning
19 team. That's basically been working with us to keep
20 us operational, even in a remote environment and our
21 staff at PCORI continue to work remotely for the
22 foreseeable future and have been functioning very

1 well remotely, with a remarkably accelerated case
2 workload in the face of COVID-19.

3 We're also benchmarking and communicating
4 with other organizations and gathering information
5 from local health departments and public officials
6 to inform our decisions around working from home as
7 well as returning to the office, eventually. And
8 several principles guide our COVID-19 reopening plan
9 which we released to our staff last month, and we
10 used a few guiding principles as it relates to our
11 reopening plan.

12 And some of those are listed here including
13 the safety and well-being of PCORI's workforce, as
14 well as considering a very flexible approach that
15 would consider the needs and circumstances of our
16 staff and the COVID-19 environment in this local
17 area. We also recognized the importance of
18 complying with requirements set forth by local and
19 federal authorities, and we anticipate providing far
20 advance notice before the start of any of the phases
21 and our reopening plan, so that also recognizing
22 that if appropriate, we may need to backtrack on

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1 some of the phases, depending upon the local
2 situation.

3 The plan that we've laid out follows a very
4 deliberate and gradual multi-phased approach to
5 return to PCORI's worksite and considers lots of
6 factors including access to COVID-19 testing, even
7 the scenario of number of cases and availability as
8 it relates to public transportation and government
9 requirements as I mentioned before. And with this
10 type of multi-phased approach we're looking at a
11 gradual increase in staff access to the worksite,
12 beginning with those who really have a need to be in
13 the office on some interim basis, or those who just
14 prefer to work in the office, and only after our
15 offices are ready for any staff to return to the
16 workspace.

17 We're in the process of making several
18 modifications to the workspace to account for the
19 social distancing requirements and limiting the
20 overall numbers of individuals in the space. So
21 this does mean that the majority of PCORI's
22 workforce will continue to work remotely for the

1 foreseeable future. But as we move to phase four
2 that that would be the time where we'd have a full
3 return to the office and that would be really after
4 there's widely available or effective prevention or
5 treatment strategies or a change in the virus
6 virulence or even transmissibility.

7 Next slide.

8 I've also been very focused over the last
9 five months to make sure that we had a functioning,
10 cohesive leadership team, and given several of the
11 leadership vacancies that we have at PCORI, I
12 focused on knitting together this leadership team
13 that would identify senior leaders across PCORI who
14 have stepped up to take on some additional
15 responsibilities, or bringing in additional
16 leadership in an interim period while we work toward
17 our goals of building out an operational model for
18 PCORI of the future.

19 And I'd like to take this opportunity to
20 thank those who have stepped in to do so as well as
21 to introduce a couple of new staff to PCORI. Tasha
22 Parker joined us from her prior role at the American

1 College of Obstetrics and Gynecology, and she's our
2 new Communications Director and Laura Lyman
3 Rodriguez joined us as our Interim Program Support
4 Officer and a Senior Adviser to me, following many
5 of her years at the NIH and at Geisinger Health.

6 Next slide.

7 Diversity, equity, and inclusion has also
8 been a very prominent focus for us in the last
9 several months punctuated really by what's happening
10 all around us in the United States as it relates to
11 issues of social and racial justice and this slide
12 shares a snapshot of several of the activities of
13 focus both internal and external to PCORI. In late
14 July, Josie Briggs and I had an honest conversation
15 about race diversity, equity, and inclusion for all
16 the staff within PCORI to hear. And it was really
17 to demonstrate that these dialogues can happen. And
18 I followed this conversation with an invitation to
19 staff to join me for roundtables that are focused on
20 diversity, equity, and inclusion, and then visioning
21 the culture for PCORI that we would like to create
22 for the future.

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1 And our staff and leadership are embarking
2 on an effort to formulate a comprehensive
3 initiative, both internally and externally focused
4 on PCORI as a workplace as well as a funder that's
5 really a microcosm of the broader research funding
6 environment. We know we have some of the similar
7 challenges related to diversity in applicant awardee
8 or even participant pools, and we look forward to
9 continuing to work on this and advance our efforts.

10 Our Engagement team has also begun the
11 process of considering and updating our engagement
12 rubric from a diversity and equity lens. And I've
13 been participating in discussions and other venues
14 and with stakeholders who are hosting meetings to
15 tackle issues of racism, discrimination, as well as
16 diversity, equity, and inclusion in our work. And a
17 few examples are the Academy Health Research
18 Conference, which had a special plenary on racism
19 and health services research, and a recent
20 roundtable that was hosted by two key PCORI
21 stakeholder organizations, where they were having
22 discussions about diversity, equity, and inclusion

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1 in the work that we carry out.

2 And discussions about diversity, equity,
3 and inclusion have come to the fore in my meeting
4 with the advisory panels, as well, so a very
5 prominent issue on people's minds.

6 And at the upcoming PCORI Virtual Annual
7 Meeting we will have a keynote speaker who's focused
8 on addressing discrimination and bias as root causes
9 of health disparities, as well as a panel that will
10 follow to help identify some concrete actionable
11 solutions to addressing some of these issues in the
12 pursuit of health and healthcare equity.

13 Next.

14 And we anticipate that we'll have more to
15 come when we talk with you in October, where I can
16 give you an update on several of these ongoing
17 activities.

18 Next slide.

19 So my first five months I've been fortunate
20 to engage with four committees and the Methodology
21 Committee to prepare for several topics that we're
22 going to be discussing in the meeting today and

1 tomorrow and have been working to build
2 relationships with Board members and establish
3 regular communications with updates at the meetings
4 as well as interim updates between meetings, and
5 also have been focused on launching PCORI's
6 strategic planning effort with the Board Committee
7 for Strategic Planning, and tomorrow you'll hear
8 their report from the first meeting of the Strategic
9 Planning Committee.

10 Next slide.

11 As I've begun going around and listening to
12 the stakeholders in the virtual format, I've been
13 hearing a lot about what's on their minds, and
14 several topics of discussions were brought up across
15 stakeholder groups including the priorities in our
16 legislation, but I thought I'd give you a flavor of
17 what I've been hearing from some of the groups.

18 Our advisory panels have been discussing
19 the establishment of our national priorities for the
20 future and I know you've seen some of their comments
21 in our prior meeting and we'll have a chance to look
22 at those again tomorrow when we talk about strategic

1 planning, and I've also heard the importance from
2 the advisory panels related to eliminating health
3 disparities and addressing broader issues such as
4 social determinants of health, as well as a focus on
5 our priorities in our legislation including maternal
6 mortality, intellectual and developmental
7 disability, and the cost data provision.

8 The payers that I've been speaking with
9 have been interested in the implementation of our
10 cost data provision in our legislation, as well as
11 how we anticipate collecting data that would help
12 inform their decision-making. I would also say that
13 payers and purchasers have been interested in issues
14 of social determinants of health and have even
15 talked about the issue of maternal mortality as it
16 relates to those social determinants.

17 And our purchaser community has been
18 raising the issue of collecting data that will
19 actually support the value in healthcare and data
20 that can be of use to them as they think about value
21 and value assessments.

22 Our congressional leaders have also

1 signaled their interest in efforts to eliminate
2 disparities and, as well as priorities and
3 legislation, and our COVID-19 response.

4 And patients that I've been meeting with
5 and the Patient Advisory Panel have focused on
6 diversity and inclusion quite a bit as well as
7 priorities in legislation and how to advance
8 engagement and research to more of a patient-driven
9 research agenda. All very interesting topics for us
10 to pursue in our next phase for PCORI.

11 Next slide.

12 Another intense area focus of the first
13 five months has been related to our reauthorization
14 and the several new areas of focus in the
15 legislation, and we've been diligently working to
16 make progress to meet our congressional priorities,
17 including implementing the provision on cost and
18 economic data, which will be discussed later today
19 as well as developing our new priority topics in
20 legislation; maternal mortality and intellectual and
21 developmental disability, and I'd like to talk a
22 little bit more about those latter two priorities.

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1 Next slide.

2 So to implement the priorities related to
3 maternal mortality and intellectual and
4 developmental disabilities, PCORI actually began
5 engaging stakeholders in 2019 with maternal
6 mortality as a forerunner, knowing that that may be
7 important in our reauthorization legislation, And
8 intellectual and developmental disabilities followed
9 shortly behind that, and we continue to plan multi-
10 stakeholder engagements to articulate a longer term
11 vision for these areas which will be priorities for
12 us over the next decade.

13 And we anticipate a combination of short-
14 and long-term efforts from funding opportunity
15 announcements to other types of evidence products
16 and plans for collecting data, it's all important to
17 the analyses that may be supported with PCORI's
18 work.

19 And our first effort has been a focus in
20 the broad Cycle 3 2020 announcement, which was a
21 special area of emphasis to set aside funding, where
22 we took our first stab at reflecting some of what

1 we've been hearing from our stakeholder communities,
2 and incorporated areas related to maternal mortality
3 focused on the care coordination -- maternal health
4 issues and care coordination, as well as improving
5 the care for individuals with intellectual and
6 developmental disabilities as they go through
7 transitions from childhood to adulthood care and
8 recognizing the challenge that that brings in that
9 scenario.

10 Next slide.

11 As I mentioned, the legislation emphasized
12 a range of short- and long-term activities as
13 priority for PCORI as we move forward into our next
14 phase. And we have been focused on an array of
15 evidence products that are shorter- and longer-term
16 activities and we'll continue to hone this and have
17 been talking about this in the last five months as
18 well.

19 So along with other sources we've used
20 horizon scanning to inform research questions, and
21 in fact, horizon scanning is being used as it
22 relates to COVID-19 to inform research priorities.

1 And the spectrum that's displayed here
2 represents some of those trade-offs between speed
3 and rigor. On the left are summary products that
4 can be completed maybe in about a year but represent
5 less -- present less rigorous evidence. And as you
6 move to the right on this slide, towards our large
7 multi-phase research trials, the rigor increases,
8 but so does the time required to complete these
9 types of projects.

10 And so, the newest and more rigorous
11 research products that PCORI funds are a form of
12 these large pragmatic study designs that you see on
13 the very far right. But dissemination and
14 implementation activities really span the entire
15 timeframe. And so, we'll continue to hone this
16 range of activities from short- and long-term
17 products that can help fulfill our goals and
18 mandates for our next phase.

19 Next slide.

20 Our reauthorization language also shifted
21 the authority to appoint the Methodology Committee
22 members to the PCORI board from the GAO, and we just

1 finished a dialogue about that but that's been part
2 of the focus of these first months. And earlier you
3 approve the amendments to the charter to support
4 this process and consistency of the language.

5 We've also begun with the chairs of the
6 Methodology Committee, and we'll continue to work
7 with the Methodology Committee and Board to think
8 about the future focus of the Methodology Committee
9 in alignment with the vision for PCORI 2.0, that
10 will help to continue to tap into the expertise this
11 unique expertise of this committee, in pursuit of
12 our priorities moving forward.

13 Next slide.

14 And lastly, COVID-19 response has remained
15 front and center for me over the last five months as
16 we've been focused on funding, tracking and
17 learning. And we'll talk a little bit about funding
18 and some of the products and support that we've
19 provided as it relates to our COVID-19 response, as
20 well as the tracking that we're doing of our
21 portfolio and learning because in this dynamic
22 environment we're learning a lot about operational

1 innovations as well its implications longer term
2 beyond even the pandemic.

3 Next slide.

4 So I'd like to shift gears and talk a
5 little bit about our COVID-19 activities and give
6 you an update on those activities.

7 Next slide.

8 This slide just demonstrates PCORI's multi-
9 pronged approach to its COVID-19 response activities
10 and many of the approaches that we've taken at the
11 PCORI for critical work in the areas of our awards
12 portfolio where we've been supporting enhancements
13 of existing awards, to adapt to the issues of the
14 coronavirus pandemic. We've also solicited new
15 awards through targeted solicitation and funded the
16 HERO Healthcare Worker Registry to facilitate
17 trials.

18 We have promoted information sharing in a
19 variety of different venues and I mentioned the
20 horizon scanning effort that was focused on COVID-19
21 that continues today. We also have at our annual
22 meeting sessions devoted to our COVID-19 response.

1 And we hosted a webinar series that was very popular
2 and well-attended. And these webinars are posted on
3 our website for future viewing. But some of these
4 focused on issues like discharging patients
5 recovering from COVID-19 or even the changing role
6 of telehealth and we're working with other federal
7 agencies and organizations for coordination of our
8 efforts.

9 And lastly, we continue to maintain this
10 focus on adapting in the environment for awardees
11 and applicants and we are starting to see those
12 needed adaptations to existing projects rolling into
13 PCORI now. I think investigators are starting to
14 understand the longer-term impacts to their study
15 and are starting to raise some of the issues that
16 will be important for us to understand more fully.

17 Next slide.

18 So this slide is just a refresher that in
19 March and July the Board of Governors approved a
20 combined total of about \$160 million in COVID-19
21 funding for projects, enhancements, and adaptations,
22 and also gives you an update as it relates to our

1 commitments within that \$160 million.

2 So \$114 million has been committed. And
3 this is a combination of \$80 million in targeted
4 awards including the HERO Registry and Trial, as
5 well as the nine awards, which I will report to you
6 today under the COVID-19 Targeted PFA.

7 It includes \$33 million toward our
8 enhancement projects, about 100 or more projects in
9 this phase, and about \$500,000 in adaptations. As I
10 mentioned, we've just started to see the adaptations
11 roll in to PCORI in terms of what may be needed for
12 the researchers to adapt their programs to continue
13 to conduct the work in our COVID-19 environment.

14 Next slide.

15 I wanted to focus just a little bit on our
16 research funding, and we'll walk through a little
17 bit around the updates on the Healthcare Worker
18 Exposure Response and Outcomes or HERO Registry and
19 Trial. I'll also give you an update on our targeted
20 funding announcement which you may remember focused
21 on three areas of priority, including adaptations to
22 healthcare delivery, the impact on vulnerable

1 populations, and the healthcare workforce -- its
2 well-being management and training.

3 And also, I'll give you an update on our
4 Enhancement Program, where awardees could adapt or
5 add aims to address COVID-19 outcomes and
6 implications.

7 Next slide.

8 So let's take each in turn and begin with
9 the HERO Program and I'll start with an update
10 there.

11 The HERO Research Program, as you recall,
12 is being conducted by investigators at Duke
13 University through an award to Duke, and the
14 registry continues to be a really important focus.
15 It's designed, as you may remember, to create a
16 community of healthcare workers at-risk for
17 infection and has an approach that is participant-
18 driven in terms of what matters most and is most
19 important to the participants and the healthcare
20 workers that are in the registry. And this is a
21 really unique component for this registry as
22 compared to others that are existing in this space.

1 It was also designed to identify those
2 healthcare workers who were interested in clinical
3 trials and create a data set of clinical and
4 environmental risk factors as well as emotional
5 outcomes for those responding on the front lines.

6 And almost 17,000 healthcare workers are
7 enrolled, and you may remember this is medical and
8 non-medical healthcare workers. And surveys are
9 being conducted within this registry related to the
10 healthcare worker well-being.

11 We are -- the investigators are also
12 receiving regular queries about questions of
13 interest to pursue using this data set. And so,
14 it's going to end up being a very rich resource in
15 terms of understanding the experience of healthcare
16 workers during the pandemic.

17 You may also recall that the
18 hydroxychloroquine trial is evaluating the efficacy
19 of hydroxychloroquine to prevent COVID-19 infection
20 in at-risk healthcare workers, and the targeted
21 enrollment has been revised to 2,000 participants as
22 the target in response to some changes and assessing

1 what really is a clinically meaningful effect size
2 with more data and publications from other studies
3 being able to inform this. It still preserves 80
4 percent power to detect a difference in prevention
5 of infections and will still remain one of the
6 largest and most rigorous hydroxychloroquine
7 prevention studies, and there's been some ongoing
8 and renewed scientific and even debate in the media
9 as well, that really reiterates for us the
10 importance of finding a definitive answer. This
11 renewed debate has really arisen in the last few
12 weeks and makes it even, I think more compelling for
13 us to be able to answer the question.

14 Thus far 1,300 healthcare workers have been
15 enrolled of the 2,000 targeted.

16 Next slide.

17 I thought it would be important just as a
18 reminder to mention the several oversight mechanisms
19 that are still in play related to the HERO
20 Hydroxychloroquine Trial and you may remember that
21 this trial is being conducted under an IND, and
22 there's a data safety and monitoring board

1 established by Duke that meets regularly,
2 approximately every other week, and its reviewing
3 safety data and other trial data, and actively
4 reviewing the scientific and media information --
5 both published as well as unpublished information,
6 through connections that they have with other COVID-
7 19 related studies.

8 And they've engaged the DSMBs of several
9 other COVID-19 related trials to ensure that they
10 have the active flow of information to assess very
11 broadly the implications for the trial that PCORI is
12 funding. They have recommended continuation of the
13 protocol at the revised targeted enrollment sample
14 size.

15 The DSMB also continues to monitor
16 processes to make sure that we are ensuring
17 effectiveness, safety, or futility issues are
18 addressed very promptly. We also have a PCORI
19 advisory panel and I'd like to thank both Alicia
20 Fernandez and Mike Lauer, who serve on the panel,
21 that advises me related to the overall funding and
22 monitoring questions, and provide some insights to

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1 the investigators as well who often are able to take
2 those insights into their dialogues with the DSMB.

3 And lastly, I'll just mention that PCORI's
4 contractual mechanism and processes are cost
5 reimbursed, and so it does allow us to have a
6 reduction in the financial impact if there is a
7 scenario where we need to stop the study early.

8 Next slide.

9 I next wanted to give you an update on our
10 enhancement program, and you may remember that the
11 enhancement awards allow for current awardees to
12 submit proposals that can leverage their existing
13 awards to address the COVID-19 health crisis. And
14 applications were accepted on a rolling basis and
15 we've now closed our applications for this program,
16 and we received approximately 250 proposals in this
17 enhancement process and it was really a remarkable
18 effort by our staff to review them all with a very
19 quick eye, and we've approved about \$33 million to-
20 date across research, dissemination, implementation,
21 and engagement awards.

22 And this slide just shows you the breakdown

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1 of the improved enhancements by the programmatic
2 area.

3 Next slide.

4 And this slide should be familiar to you
5 but it's updated in order to be able to demonstrate
6 that the approved research enhancements as well as
7 the dissemination, implementation, and engagement
8 enhancements really span a broad array of
9 intervention strategies as well as health
10 conditions, not just to understand the impact of
11 COVID-19, but also to generate some actionable
12 outcomes related to the pandemic.

13 And we found this program to allow for some
14 timely research across these broad arrays of
15 conditions and strategies as well as emerging topics
16 related to COVID-19. It was really, I think, an
17 effective approach to be able to leverage awards
18 that may have been working in certain areas to then
19 be able to understand the implications of COVID-19
20 in that area, in a very rapid fashion.

21 I'll give you a couple of examples that may
22 demonstrate this.

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1 Next slide.

2 So this is an example from one of the
3 enhancements to a Research award that compares the
4 benefits and harms of five different treatment
5 options for extended treatment of venous
6 thromboembolism. It compares warfarin and five of
7 the newer oral anticoagulants. And the Enhancement
8 award allows the researchers to address COVID-19
9 associated coagulopathy, and the increased risk for
10 venous thromboembolism in the setting of COVID-19 by
11 leveraging the parent study to understand the
12 prevalence of post-hospitalization venous
13 thromboembolism as well as the risk in key
14 subgroups.

15 Next slide.

16 This is just another example from -- this
17 time from our Dissemination and Implementation
18 awards program, where the existing parent project is
19 integrating a proven decision aid as part of patient
20 care at 15 different lupus clinics, and the
21 Enhancement award addresses the fact that
22 individuals with lupus have a higher risk for

1 serious complications from COVID-19, and that the
2 care that they're receiving has primarily shifted
3 toward telehealth. So the enhancement adapts the
4 decision aid for use in telehealth appointments by
5 adding two new modalities: a smartphone app and a
6 website for patients to use in advance of a
7 telehealth visit, in order to make sure that they're
8 able to share in the decision-making at that visit.

9 Next slide.

10 And this last example is an Engagement
11 award that reaches African immigrant populations
12 including patients, caregivers, and groups to engage
13 in patient-centered outcomes research or comparative
14 effectiveness research. And the enhancement is to
15 capture their points of view to produce some
16 knowledge to inform interventions that engage
17 African immigrant patients in COVID-19 prevention
18 testing and treatment. So this is a really unique
19 opportunity for a population that we were already
20 working with to now be able to assess the best ways
21 to engage them as we're thinking about COVID-19
22 related strategies.

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1 And next slide.

2 I also want to give you an update on our
3 targeted PCORI funding announcement that underwent
4 this expedited process, that you may recall, on the
5 three priority areas related to adaptations, to
6 healthcare delivery, to healthcare worker well-
7 being, and vulnerable populations. Nine awards have
8 been made and they cover all three of those priority
9 areas, and they've been focused in a broad array of
10 activities including congregate and group homes.
11 The impact of mitigation strategies on vulnerable
12 populations, mental health in underserved
13 communities, the nursing home population where we
14 know so many on the front line put themselves at
15 risk on a regular basis. Telemedicine in primary
16 care which has just been an adaptation, out of
17 necessity, as well as remote monitoring in opioid
18 use disorders and the implications of COVID-19 on
19 treatment for opioid use disorders, and physical and
20 mental health of our frontline health care workers.

21 So a very broad array of awards from this
22 targeted announcement.

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1 Next slide.

2 These nine awards that I just mentioned
3 represent about \$30 million in funding. And this
4 slide just shows you the distribution of the
5 projects amongst the three priority areas that we
6 delineated. And there's one project that really
7 crosses two priority areas, an intersection that was
8 quite unique in terms of thinking about both the
9 impact of COVID-19 on the healthcare workforce as
10 well as vulnerable populations and this is one in
11 the group home setting where they're examining the
12 impact of COVID-19 on both staff and those living in
13 that setting.

14 Next slide.

15 As I mentioned in the beginning, we're also
16 actively monitoring projects to support their
17 success and that's done pretty routinely at PCORI.
18 But we also want to monitor the disruptions and
19 delays related to COVID-19. And in Quarter-3 2020,
20 we had about 241 studies that were eligible for
21 evaluation and 75 of these projects were found to be
22 in what we call the yellow, orange, or red zones

1 where they may or cannot meet their original
2 objectives.

3 And so, we thought it would be important
4 for us to take a deep dive and understand if there
5 were any COVID-19 related impacts in those amongst
6 those studies.

7 Next slide.

8 So this slide just shows you the status of
9 projects over the past eight quarters, and we are
10 just now at the point that we may start to see some
11 COVID-19 related impacts on our studies in Quarter-3
12 2020. So the Quarter-3 data is really the first
13 quarter that's going to reflect some of the COVID-19
14 impact across our portfolio. And I have a feeling
15 it'll become much more evident with our tracking,
16 given that we know COVID-19 has impacts across the
17 research enterprise. So we're just really at the
18 tip of the iceberg.

19 And the Quarter-3 data demonstrates that we
20 have generally a very slight decrease in the green
21 zone projects or those that are on track, and an
22 increase in projects in the yellow zone, but overall

1 not much different so far and the percentage of
2 projects that are off-track in the orange or red
3 zones.

4 And I wanted to mention that this data
5 really represents studies across our full portfolio
6 and not necessarily just the ones that are
7 recruiting, and if we looked at that subset we
8 probably would see more dramatic shifts, but it does
9 represent some of the earliest indications and we'll
10 wait and see how we continue to track, but also hear
11 from our researchers in terms of their need for
12 adaptations which will give us some indication of
13 how COVID-19 is affecting their work.

14 We also anticipate that the percentage of
15 those off-track may go up over time, related to some
16 of the disruptions that we're starting to hear
17 about, but we'll continue to closely monitor both
18 our project status as well as some of the COVID-19
19 related disruptions and delays that I'll show you on
20 the next slide, which we anticipate we'll be able to
21 provide you some updates on over time.

22 So let's go to the next slide.

1 This slide is going to show you a little
2 bit more detail around the type of COVID-19
3 disruptions and delays we're starting to hear about.

4 So over half of our projects with COVID-19
5 related disruptions report that their disruptions
6 are recruitment activities that are significantly
7 decreased, and about 20 percent of those that report
8 COVID-19 related disruption or delay report that
9 their award is completely paused; 20 percent are
10 reporting that the intervention needs to be adapted;
11 and 16 percent are reporting that no new recruitment
12 is occurring.

13 So these are the types of things that we
14 think are important for us to learn more about as we
15 continue to work with the awardees to garner the
16 most that we can out of the studies and the
17 investments that have been made, and we're
18 continuing to track and monitor these awards closely
19 and share more data when we bring the full Quarter3
20 2020 dashboard materials to the Board.

21 Next slide.

22 So as I wrap-up, I just wanted to end on

1 the note of looking forward to my next 150 days in
2 mentioning a few areas that I know are on the
3 horizon, as we continue to work on our future
4 funding opportunities, we anticipate that we'll be
5 thinking about this next phase of the COVID-19
6 response. And we're recognizing that there are
7 areas of still emerging importance including longer
8 term complications of disease in other areas.

9 We continue to recognize the importance of
10 continuing our work in health disparities and
11 thinking about that emphasis and doubling down on
12 the issues of health disparities that I've been
13 hearing about in several of my meetings with our
14 stakeholders. And we also anticipate spending some
15 time with the Board in terms of thinking about the
16 strategic vision for the next phase for PCORnet, as
17 it moves into Phase 3, and we'll -- you'll hear a
18 little bit more tomorrow from Dr. Briggs who will be
19 talking a little bit about the evaluation, and how
20 we can incorporate that in terms of thinking about
21 our strategic plans for PCORnet and Phase 3.

22 We also are looking forward to the awards

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1 through our Large Phased Clinical Trial Program, and
2 anticipate that this will be an important focus of
3 both our work in terms of making sure we have the
4 robust applications that we intended to solicit, as
5 well as the oversight and monitoring of those awards
6 that we make.

7 I look forward to continuing to work with
8 all of you, as we continue to think about our
9 strategic planning for the future and welcoming our
10 new board members to PCORI. I also look forward to
11 continuing to engage with our stakeholders, as we
12 continue to talk about our national priorities and
13 hearing what's on their mind related to the
14 opportunities for PCORI for the future, and setting
15 that research agenda.

16 We also are looking to our stakeholders to
17 help inform our approaches related to maternal
18 mortality, intellectual and developmental
19 disabilities, and how we will interpret and respond
20 to the legislation related to our cost data
21 outcomes. And we are really excited to continue our
22 work in terms of thinking about operational

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1 innovations, where we have the opportunity to
2 continue some of the evaluation that we've started
3 around PCORI operations and enhance it for the
4 future given the opportunity to really scale up
5 post-reauthorization, and we anticipate that we're
6 going to learn a lot from some operational pilots
7 that we've put in place even as in terms of our
8 COVID-19 response.

9 For example, we've learned from our
10 Virtual Merit Review that we've been conducting that
11 Merit Review has received actually overwhelmingly
12 positive feedback from the panels, and we worried
13 about how that would play out and the staff have
14 really skillfully created and adapted, creatively
15 adapted, while maintaining high standards and we
16 anticipate that there could be robust virtual
17 collaboration amongst staff with external audiences
18 using this as an opportunity to learn from. We've
19 also had some opportunities to expedite solicitation
20 cycles which we think are opportunities for learning
21 as well.

22 And lastly, we look forward to thinking

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1 about our operating models for the future that build
2 on the practices that have been successful over the
3 last 10 years and try to set us up for success over
4 the next 10.

5 So with that I'd like to thank you for your
6 attention and I'm happy to answer any questions or
7 hear any comments that you may have.

8 CHAIRPERSON GOERTZ: Thank you so much
9 Nakela for that excellent presentation.

10 Any questions for Nakela or discussion
11 points? Remember to please put yourself on webcam
12 if you do want to make a comment or have a question.

13 So while we're waiting Nakela, I'm
14 wondering if you could let us know what your
15 strategy is for prioritization of -- I mean this is,
16 you certainly have -- you've been, I'd say drinking
17 from a fire hose in a lot of ways over the last 150
18 days and just, you know, I think -- I know I'm
19 speaking for the entire Board when we say we're just
20 so excited to have you with us, and we think you've
21 done a terrific job in the last 150 days and very
22 much looking forward to the future.

1 But we recognize that there's so much work
2 to do and all of it is critically important, and you
3 know we've talked, you know, for many years about
4 the fact that PCORI has continually been, you know,
5 painting the boat as we row it, and, and I think
6 you're still even 10 years later given everything
7 that's going on, you know, you're now the one that
8 is, you know, doing all of those things and what is
9 your plan to prioritize and how are you how are you
10 handling that?

11 DR. COOK: Christine, it's a great question
12 and I have been going through some exercises of
13 prioritization myself in terms of thinking about the
14 things that are pretty urgent versus those that are
15 important and have a longer runway for them. And
16 so, some of the things that I anticipate is that
17 there are -- there is this jumpstart post-
18 reauthorization, as well as some responses for
19 COVID-19, and the activities are happening in our
20 current environment that I think have some urgency
21 to them, but they also have a long runway and
22 they're not a sprint, they're marathons.

1 And so, starting to think about how we bite
2 off the pieces that are most important to get things
3 started and start to put plans in place that allow
4 us to continue to evolve and add to and refine over
5 time, is how I'm kind of thinking about the
6 prioritization because to fully take on all of these
7 things in full depth, early on, I think will be a
8 challenge and so there definitely are pieces of all
9 of them though that we can get started, knowing that
10 they have these components that will continue over
11 time.

12 I mentioned maternal mortality and
13 intellectual and developmental disabilities as one
14 example where we are starting to think about this
15 and the 10-year runway, in terms of how -- what are
16 we going to be doing over this year, next year, or
17 the following year, and making the plans for the
18 short-term that may be in this first one-to-three
19 years and then knowing that we'll continually evolve
20 it and build on it. And it allows us to bite it off
21 in, I think, bite-sized chunks, that we're able to
22 prioritize that work while we're recognizing that

1 there's going to be longer term planning.

2 So I appreciate the question because we
3 certainly are recognizing it as well and there's
4 another component to thinking about this, which I
5 think relates to being able to find efficiencies and
6 opportunities to do things at scale that would allow
7 us to support our work a little bit differently so
8 that perhaps we can learn from processes that are
9 working well and apply them across in a way that
10 would allow some of the focus to shift to give
11 people some bandwidth for the new things that are
12 coming down the pike.

13 CHAIRPERSON GOERTZ: Great, thank you
14 that's really helpful.

15 Any other questions or comments?

16 Jennifer?

17 DR. DeVOE: Hey, Jen DeVoe here, thanks.

18 I just wanted to say how much I appreciate
19 you Dr. Cook, this is an amazing amount of work in
20 the first 150 days. It feels like the perfect storm
21 starting this new role and COVID and everything else
22 that hit, so, just super impressed and really

1 excited about the next 150 days and thank you for
2 your service and all this wonderful work.

3 And this presentation was fabulous and
4 getting to see everything that's going on. So I
5 appreciate it very, very much. Thanks.

6 DR. COOK: Thank you so much, Jen. I
7 really appreciate that.

8 CHAIRPERSON GOERTZ: Bob.

9 DR. ZWOLAK: Nakela, also, my
10 congratulations on a fabulous first 150 days.

11 I was wondering if we're seeing -- if
12 you're seeing signs that research recruiting is
13 starting to come out of the dive.

14 DR. COOK: Yes, Bob, I may not yet be able
15 to fully answer that one. And, you know, I think
16 that one of the things that we're still seeing is
17 that the recruiting of participants in the studies
18 has really shifted in terms of how it's being done
19 and how to reach participants and the interaction
20 that it's happening with the interventions are more
21 remote and done differently. And so, what we've
22 really been focused on and been hearing from our

1 communities how to support that.

2 So it seems it's been a little bit of a
3 focus of how do we continue supporting that effort,
4 but yet thinking about the implications it may have
5 on your research design, your analytic plan, and
6 things of that nature. So that's been what we've
7 been more hearing right now and, but I do hope to
8 see, and you saw that on the kind of reasons for
9 COVID-19 delays. I do hope to see that eventually
10 we can see less of the recruitment halted or, you
11 know, the idea that recruitment has slowed down, but
12 we're still collecting the data in the other way
13 that it's still taken up for us as opposed to
14 plateaued or coming down.

15 And we do lag a few months in our
16 collection of data so that was Quarter-3 2020 we're
17 looking at, so when we see our Quarter-4 data, we
18 may see something look a little bit better, but I
19 think we may see it a little worse before better.

20 DR. ZWOLAK: Thank you.

21 CHAIRPERSON GOERTZ: Any other questions or
22 discussion points?

1 [No response.]

2 CHAIRPERSON GOERTZ: I have one last
3 question. Just I'm just about a year ago, Sharon
4 and I had an opportunity to meet with each of the
5 Board members and ask what challenges they saw
6 facing PCORI and what are the things that they felt
7 were more most pressing and not surprisingly, you
8 know, two of the things that they thought were, you
9 know, found to be the biggest challenges ahead were
10 reauthorization and making sure we got the right
11 Executive Director.

12 And I think we now have those, both in the
13 in the rearview mirror and really excited about the
14 the opportunity, and we're just wondering what you
15 see as some of the big challenges that we'll be
16 facing over the next -- over the next really six
17 months?

18 DR. COOK: Yeah, that's a great question
19 because I do think that some of the big challenges
20 are probably in this kind of looking forward to my
21 next 150 days, while they're great opportunities, I
22 think there are challenges in them.

1 So, the idea of thinking about what we need
2 to do in the second phase of our COVID-19 response,
3 we had the challenge in the first phase and now I
4 think we're here in our second phase.

5 There are some real challenges and thinking
6 about how we start to tackle the problem of health
7 disparities differently because we have been an
8 organization focused on health disparities since the
9 inception of our national priorities and the
10 organization itself, but I think what we're starting
11 to recognize as we're having a lot of these
12 dialogues around issues of racism, discrimination,
13 health disparities, this/that, we may have to
14 redefine the problem differently and it's a really
15 difficult one to deal with and crack. And I think
16 we have an opportunity to focus on it, but to me
17 it's a huge challenge.

18 And then I'd also think that the
19 opportunities in our legislative mandates present
20 the challenge in making sure that we are doing this
21 in a way that engages with the stakeholders and is
22 responsive to what we're hearing and brings us all

1 together around the planning that we create for the
2 future. So I think many of these things kind of
3 wrap into thinking about the PCORI 2.0 in some way,
4 shape, or form.

5 And then the last one I'll mention is
6 making sure that we're thinking about the
7 operational effectiveness to support all of those
8 activities because there is, I think, this idea of a
9 kind of jumpstarting post-reorganization in the
10 midst of the challenges of COVID-19 with some pretty
11 sizable tasks that we want to take on, and so,
12 trying to do that all together I think is a
13 challenge, but I think we're up to the task.

14 So, I feel hopeful about it but there are
15 definitely challenges in them.

16 CHAIRPERSON GOERTZ: Great, thank you
17 that's really helpful.

18 Sharon?

19 DR. LEVINE: Yeah, thanks so much for that
20 and Christine for your question. It prompted me to
21 think about Ellen's comment this morning about the
22 pandemic and the country facing a public health

1 challenge and the public health crisis.

2 And I think that the opportunity this
3 presents PCORI, and it's timely given that we're
4 beginning a strategic planning process, is to look
5 at PCORI's potential role in the public health
6 sphere and the public health system, and certainly
7 there are many voices saying that racism, social
8 justice are public health issues.

9 And we have, in our first decade, played on
10 a smaller playing field and been focused on the
11 healthcare delivery and very much so on, as was our
12 mandate -- as is our mandate, that that clinician-
13 patient-caregiver triad.

14 And I think we have an opportunity as we
15 look at our national priorities and our goal
16 setting, long-term goal setting, to incorporate more
17 of a public health perspective in our research.
18 And, I think that's a way of incorporating your
19 comments around whether it's the next pandemic or
20 disparities. And I think our language needs to
21 shift from "addressing" to "eliminating"
22 disparities. But that isn't going to happen within

1 the dyad of the care delivery experience it's really
2 going to happen by taking the larger systems view.

3 And I think it creates for us an
4 opportunity to think about what role PCORI and its
5 research engine can play in addressing the public
6 health challenges that face the country.

7 CHAIRPERSON GOERTZ: Thanks for sharing
8 that Sharon and it, in many ways, echoes some of
9 what we've heard in our discussions with panels and
10 particularly the PEAP, the Patient Engagement
11 Advisory Panel, where this issue of thinking about
12 the broader kind of social determinants and public
13 health issues that are really an interplay to what
14 we're seeing and related to health disparities was
15 going to be important for us to take on. So I know
16 that that's something that will come into the
17 strategic planning discussions, but it certainly is
18 reflective of other conversations I've heard.

19 Thank you. Any other comments or
20 discussion points?

21 [No response.]

22 CHAIRPERSON GOERTZ: All right. In that

1 case, Nakela, thank you once again for such an
2 excellent presentation.

3 It's now time for a break we're going to --
4 we are going to reconvene at 3:30, so we have just
5 about a half an hour. I look forward to seeing
6 everybody back at 3:30 Eastern time.

7 [Recess.]

8 MS. JACKSTADT: Hello. Welcome back. It's
9 3:31.

10 DR. McNEIL: Barbara's here.

11 MS. JACKSTADT: Terrific, thank you so much
12 Barbara.

13 MS. HUNT: I'm here.

14 MS. JACKSTADT: Thank you, Gail. And just
15 a reminder the lines are open for all to hear.
16 Thank you all for joining us and Christine if you're
17 on.

18 CHAIRPERSON GOERTZ: I am. Thank you.

19 Why don't we go ahead and get started
20 again. Welcome back everyone. Just a reminder to
21 please mute your microphone when you're not
22 speaking.

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1 I'd now like to turn the meeting over to
2 Andrew and Joanna to present on our cost data
3 principles for researchers, which we will consider
4 for approval today.

5 Andrew and Joanna?

6 MR. HU: Thank you, Christine and good
7 afternoon everybody. For this session Joanna and I
8 will be presenting to the Board an update on PCORI's
9 plans to implements -- sorry, let me turn on my
10 camera so you can see me. There you go.

11 As I mentioned, Joanna and I will be
12 presenting to the Board an update on the PCORI's
13 plan to implement our new mandate to collect the
14 full range of outcomes data, now including cost and
15 economic data as well. But before getting into the
16 presentation I know, both Joanna and I would like
17 acknowledge and thank our teams for the work they
18 put into this, this has= truly been an institute-
19 wide effort.

20 Next slide.

21 So for today's conversation, we will be
22 discussing our broader implementation plan as it

1 relates to this new mandate, but more specifically,
2 we'll be talking about the proposed principles for
3 the consideration of the full range of outcomes that
4 we hope to release for public comment today. But
5 before we get to that, we want to make sure we set
6 the context with a quick reminder and update on
7 what's included in the law, as well as the
8 stakeholder and Congressional intent behind this
9 provision.

10 We'll also present on our current plans on
11 how PCORI will implement and operationalize this new
12 mandate and the next steps that will go into that.

13 And lastly, we will talk to the principles
14 and the evolution following conversations with the
15 PCORI's advisory panels, the Methodology Committee,
16 as well as the strategic committees on the Board.

17 Next slide.

18 And so, for some initial contacts and an
19 overview of the reauthorizing law. We wanted to
20 remind folks that our reauthorizing law did include
21 a new mandate to direct PCORI to capture "as
22 appropriate" the full range of outcomes data in the

1 course our research. This new mandate expands the
2 range of outcomes data PCORI had already been
3 collecting to now, included cost burdens and
4 economic impacts related to the utilization of
5 healthcare services, and more patient-centered
6 perspectives on cost burdens as well.

7 This includes medical out-of-pocket costs,
8 health plan benefit and formulary design; non-
9 medical costs important to patients, families,
10 including caregiver burden; effects on future cost
11 of care workplace productivity and absenteeism; and
12 costs associated to healthcare utilization. While
13 this new mandate does expand the type of data PCORI
14 can collect, we are still prohibited from developing
15 quality adjusted life year or quality thresholds, or
16 from conducting cost-effectiveness analysis.

17 To strike a balance between all the
18 positions raised by our stakeholders, Congress
19 directed PCORI to capture both traditional economic
20 measures and cost and economic outcomes that are
21 important to patients.

22 Next slide.

1 So as I noted in the last slide, Congress,
2 when debating PCORI's reauthorization last year it
3 heard from a wide range of stakeholders on this
4 topic. And this is -- the topic of addressing cost
5 and value continues to be a sensitive subject
6 amongst the broader healthcare community, as it had
7 been during the debate around PCORI's establishment.

8 So to make sure that that there was a
9 balance between those who had advocated PCORI to
10 conduct cost-effectiveness analysis, and those who
11 believed PCORI's focus should be purely clinical,
12 Congress settled on a new mandate from PCORI to
13 consider a broader range of outcomes data as applied
14 to now include costs and economic impacts, but
15 maintain the prior revisions on cost-effectiveness
16 and established a quality adjusted life impressions.

17 Next slide.

18 So earlier this year, as you begin thinking
19 about how PCORI should approach implementation of
20 this new mandate, the Public Policy team as well as
21 the Public and Patient Engagement teams did reach
22 out to a number of our stakeholders and partners for

1 some early input. And this is a summary of the info
2 received, it's by no means a comprehensive list.
3 But I think the main takeaways were that PCORI must
4 ensure transparency, most notably patient engagement
5 throughout implementation. And PCORI should
6 consider the full range of treatment options, not
7 focused on a single technology for therapy.

8 Others noted that this is a great
9 opportunity for PCORI to help develop standards
10 around identify and capturing costs and economic
11 impact data important to patients. There were still
12 concerns about the use and misuse of this data that
13 could lead to cost-effectiveness or inappropriate
14 value assessments.

15 And lastly, we heard that there was hope
16 that this effort could expand beyond traditional
17 health economic perspectives on cost and value.

18 Next slide.

19 So given the complexity of this topic, we
20 are proposing to take a very deliberate and
21 transparent approach to implementation. And we've
22 broken this into three separate pillars:

1 Pillar 1 is meant to serve two separate,
2 but related goals. The first is the establishment
3 of high-level principles, which will inform the
4 public on how PCORI is interpreting this mandate.
5 And the second is, based on the principles and the
6 input received on them, to develop guidance for
7 future applicants on how they can incorporate this
8 mandate into their research proposals. And we're
9 hoping to be able to finalize the principles and
10 develop the guidelines for applicants by early March
11 -- by February or March of next year.

12 Next slide.

13 Pillar 2 is more focused on the
14 establishment and update on methodology standards to
15 further inform how PCORI-funded studies should
16 capture relevant data. We fully expect the
17 Methodology Committee to play a leading role in
18 this, though we expect this will be a longer process
19 that will ultimately result in an update to PCORI's
20 methodology standards.

21 And lastly, Pillar 3 is focused on PCORI's
22 role in discussions on how this information can and

1 should be used. We expect this one to be an ongoing
2 discussion, as it relates to broader policy and
3 clinical decisions.

4 Of an important note, these pillars do not
5 have to happen sequentially, and we are already
6 working through each one to identify opportunities
7 for PCORI and how we can play an impactful role.

8 Next slide.

9 So this slide shows a proposed timeline for
10 implementation. With Pillar 1 being the most
11 immediate. The next steps include, obviously if the
12 Board approves today, the proposed principles that
13 will be released for public comment. It'll be a 60-
14 day public comment period.

15 We also plan to host a series of webinars
16 to provide patients, consumers, and other healthcare
17 stakeholders a platform to discuss their
18 perspectives on this mandate and our principles.
19 Those are currently scheduled for October 5th and
20 6th, and then based off the input that we received
21 from both the principals and from the webinars, we
22 will use them as basis to develop guidance and for

1 future applicants. And lastly, we will be sure to
2 present a revised set of principles for the Board to
3 approve in February or March of next year.

4 In terms of implementing Pillar 2, we hope
5 to be able to launch efforts to update the PCORI's
6 methodology standards at the end of this year, early
7 next.

8 And as I mentioned for Pillar 3, we are
9 working to develop plans and opportunities for
10 PCORI, you know, whether it's leveraging our role as
11 a funder or a convener to be more proactively
12 engaged on the topic of healthcare cost and value
13 and these are ongoing activities.

14 Next slide.

15 So getting to the principles. This slide
16 is meant to highlight what they are, why we
17 developed them, and how we expect them to be used.
18 In terms of the what, the principles are a high-
19 level framework to describe PCORI's interpretation
20 of the new mandate. In terms of why, we felt it was
21 important for PCORI to provide the public and future
22 applicants with an understanding of that

1 interpretation.

2 And lastly, on how they will be used. We
3 took these principles to serve as a point of
4 reference for PCORI as a basis of developing future
5 guidance to potential applicants, and for updating
6 PCORI's methodology standards. These principles
7 themselves are not meant to be the standards or the
8 methods for research.

9 Next slide.

10 So before getting to this point, we did
11 seek input from our stakeholders, PCORI's advisory
12 panels, the Methodology Committee as well as the
13 EDIC, RTC, and SOC throughout the spring and summer.
14 This included providing updates on the provision
15 during the June cycle advisory panel meetings. We
16 presented early drafts of the principles the EDIC
17 and RTC in July, and had a follow up meeting with
18 EDIC in August and presented to the SOC in their
19 August meeting, as well.

20 These conversations were extremely helpful
21 as we worked through to refine these principles and
22 prepare them for public comment.

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1 Next slide.

2 The main themes of the input we received
3 was that we needed to be clear in our definitions of
4 outcomes and provide clarity on what types of
5 analyses may be allowable under the interpretation
6 of this mandate. And as for the definitions, we
7 heard comments that the costs and economic impacts
8 will be felt very differently by patients due to a
9 number of factors, such as insurance coverage.

10 We also heard that we needed to clarify
11 that that payers and providers, as well as patients,
12 face a wide range of decisions for their
13 consideration of the full range of outcomes may be
14 important. And we heard that there is a desire to
15 make sure that the data that is captured through the
16 course of our studies be made public and the
17 results. As for clarifying what types of analyses
18 are allowable. We heard that we needed to clarify
19 and provide a distinction between the capture of
20 data, allowable cost analyses, as well as how we
21 define the conduct of cost effectiveness.

22 More specifically, we received input about

1 needing to define the scope of the data that is
2 permissible to collect and what, if any analyses
3 would be allowable, and also provide some examples
4 of what is allowable and what isn't. And we heard
5 questions about whether or not all PCORI-funded
6 should capture this type of data.

7 Next slide.

8 So, while the principles will help inform
9 the public on PCORI's interpretation of the mandate,
10 they will also serve as the basis of guidance that
11 PCORI will develop with future applicants. So at
12 this initial phase and step, we're hoping to solicit
13 input on the principles, but also on a couple of
14 questions that will help inform our work as we
15 develop guidance for future applicants.

16 The first gets at whether all PCORI-funded
17 studies should be captured this type of data. We
18 felt it was important to ask this to help us better
19 understand the advantages or disadvantages to such a
20 requirement, and to see if there are any reliable
21 indicators, where the capture of this data may or
22 may not be helpful to the overall importance of

1 findings.

2 The second question seeks input on what
3 types of analyses, understanding the limitations of
4 our law, may benefit stakeholders and their
5 perspectives on specific uses and advantages of each
6 type.

7 So after walking through the proposed
8 principles, we'll come back to these questions
9 again.

10 Next slide.

11 So getting to the principles themselves.
12 And we will give it a little bit more detail in each
13 one, and of each one in subsequent slides. We'll
14 also share the four principles with you in
15 materials, but here's just a proposed list of our
16 four principles that we're looking at.

17 With Principles 1 and 2, kind of more focus
18 on defining the types of outcomes that we're trying
19 to capture. So Principle 1, PCORI-funded research
20 may consider the full range of outcomes important to
21 patients and caregivers, including the burdens and
22 economic impacts.

1 Principle 2, directs the researchers to
2 consider the outcomes that are important to
3 respective stakeholders when those outcomes have a
4 near-term or longer-term impact on patients.

5 Principle 3, gets to the collection of data
6 and noting that they must be appropriate and
7 relevant to the clinical aims of the study.

8 And Principle 4, acknowledges that beyond
9 the collection of data, PCORI may support the
10 conduct of certain types of economic analyses, as
11 part of a funded study to enhance the relevance and
12 value of the information to healthcare decision-
13 makers.

14 Next slide.

15 So we'll get into each principle a little
16 bit -- with a little bit more detail.

17 So, Principle 1, as I mentioned focuses on
18 providing some directions for collecting and
19 examples of potential outcomes that may be important
20 to patients and caregivers. Notably, this principle
21 reiterates the need for patient/caregiver engagement
22 when identifying those outcomes. And we also, in

1 the document, include a list of possible economic
2 and cost components that may be relevant and
3 important to our patient/caregivers and these are
4 built out a little bit more than what was included
5 in our mandate -- in our statute.

6 Next slide.

7 Similar to Principle 1, Principle 2 also
8 focus on outcomes and relevant data, but this one is
9 more focused on the stakeholders. And especially
10 when those outcomes have a near-term and long-term
11 impact on patients.

12 The language in this principle
13 differentiates the outcomes of relevant to
14 stakeholders from those relative and important to
15 patients and caregivers, as well as provides a
16 couple of examples as to why certain -- why
17 capturing certain costs and economic data may be
18 useful for stakeholder communities and decision-
19 makers. And similarly to Principle 1, we included a
20 possible list of economic and cost components that
21 may be relevant to stakeholders. Again, building
22 this out a little bit more from what was included in

1 our statute.

2 Next slide.

3 Principle 3 focuses on certain directions
4 related to the collection of data, on the burdens
5 and economic impacts. I think most importantly in
6 this principle, we state that PCORI will not fund
7 studies where cost and economic impacts are the
8 primary aims and outcomes of the study. We also
9 asked to ensure that applicants are not capturing
10 data for the sake of capturing data, we direct
11 applicants to justify why they choose to or not
12 choose to collect relevant cost impact data in their
13 studies.

14 And as part of that we do instruct
15 applicants to consider the feasibility of capturing
16 this data when submitting their research proposals.

17 Next slide.

18 And lastly, Principle 4 focuses on the
19 analysis of the collected data. We use this
20 principle to acknowledge that there may be times
21 when the conduct of certain types of limited
22 economic analyses may be allowable as part of a

1 PCORI-funded study or when those analyses enhance
2 the relevance and value of the study for healthcare
3 decision-makers.

4 And while we hope to hear from the public
5 on this, we have seen limited examples where
6 researchers are already building on research results
7 from PCORI-funded studies and conducting their own
8 analyses to identify possible returns on investment
9 and other cost-related analyses.

10 A couple of examples include Dr. Schuster's
11 project focused on behavioral health homes, as well
12 as the PCORI-funded study that was recently
13 published in Health Affairs, looking at the return
14 on investment of community healthcare worker
15 programs. While this principle does lay out certain
16 circumstances where limited economic analyses may be
17 allowable. We do hope to hear from the public on
18 what analyses may be most relevant and a value to
19 decision-makers.

20 But we do want to make sure and clarify
21 that there are still hard limitations on what's
22 allowable here. Our statute still, as I mentioned,

1 includes prohibitions on cost-effectiveness and
2 establishment of quality adjusted life year
3 thresholds. So, those type of analyses are still
4 are not permissible.

5 Next slide.

6 So as I mentioned coming back to these
7 questions. Our goal with the principles is two-
8 fold. The first is provide the public and
9 stakeholders with an understanding of how PCORI
10 interprets the mandate and to seek input on
11 interpretation. The second is to use the principles
12 and the input received on them as the basis of
13 guidance, PCORI will develop with future applicants
14 how best to incorporate this mandate into their
15 recent proposals.

16 So, you know, we hope that we will receive
17 good comments on the principles themselves, but also
18 receive input to these specific questions that we
19 have posed to the public, as they will definitely
20 inform and our guide our applicants.

21 Next slide please.

22 So this slide highlights the next steps in

1 terms of the principles, only. We want to lay out a
2 very transparent and deliberative process moving
3 forward. As noted earlier, we've received input
4 from some of our key stakeholders, PCORI's advisory
5 panels, and Methodology Committee, and Board
6 committees, but we also plan for plenty of
7 opportunities in time for the public to weigh-in via
8 a public comment period on these principles and a
9 series of webinars that we're hosting in October.

10 This will allow -- there will be some time
11 for us to collect and analyze that input we received
12 and we will -- that will result in a set of revised
13 principles that we'll bring back to the Board for
14 final approval in February or March of next year.

15 Next slide.

16 Lastly, some details on those webinars that
17 we mentioned, we do plan on holding two public
18 sessions on October 5th, and 6th. The first panel
19 will be focused on patients, caregivers, and
20 consumers.

21 The second will be with other stakeholders,
22 payers, purchasers, the life science industry

1 providers and health system representatives. Both
2 panels will be 90 minutes, running from 2:30 p.m. to
3 4 p.m. Eastern, and we'll include some introductions
4 of PCORI's work on this topic, some legislative
5 context for all of the discussion amongst the
6 respective panelists.

7 Invitations to these webinars have already
8 been sent to the Board and Methodology Committee
9 earlier, but as the events are made public in the
10 next day or so, we will make sure you guys see them
11 again.

12 Next slide.

13 So, we'll pause there before we move to
14 votes and discussion for some discussion amongst the
15 Board.

16 CHAIRPERSON GOERTZ: Great. Thank you,
17 Andrew.

18 Any questions or discussion points for
19 either Andrew or Joanna.

20 MS. HUNT: Christine.

21 CHAIRPERSON GOERTZ: Yes, Gail.

22 MS. HUNT: Principle No. 1, it includes --

1 you sort of had a drop down after kind of talking in
2 more depth, but what you didn't include was really
3 out-of-pocket cost for the family. Work you did
4 have something about work. But I think we should
5 think a little more carefully about those impacts
6 that the family deals with.

7 So for example, flying with the person to
8 the Mayo Clinic or [inaudible] Johns Hopkins, some
9 of those things you captured for patients are
10 clearly things that also need to be thought of for
11 caregivers. So, I just noted that, and that's
12 something that you should just put in there
13 somewhere. Thanks.

14 MR. HU: Thanks. That's a good point.

15 CHAIRPERSON GOERTZ: Thank you Gail. Any
16 other comments or questions.

17 I know that a tremendous amount of work has
18 gone into getting us to this, this point and we
19 really appreciate that, Bob.

20 DR. ZWOLAK: I'd like to congratulate
21 Andrew and his team. I think, I'd also like to
22 congratulate Congress for writing these provisions

1 and passing them. I think this gives us an enormous
2 opportunity to finally address the economic impacts
3 with tools that are much more relevant than QALYs.

4 I've always thought that QALYs missed the
5 mark when it comes to assessing the true real world,
6 relevant, economic impact. So I applaud the
7 approach. I think the work that's been done so far
8 is excellent, and this gives PCORI, I think, an
9 immense opportunity to bring to the research and
10 clinical world a real representation of what
11 economic impacts are.

12 So congratulations and Godspeed.

13 CHAIRPERSON GOERTZ: Thank you, Bob. Any
14 other questions or comments?

15 [No response.]

16 CHAIRPERSON GOERTZ: Okay, well thank you
17 Andrew and Joanna. We're now going to ask for a
18 motion to approve the draft principles for the
19 consideration of the full range of outcomes data for
20 posting for public comment.

21 DR. DeVOE: So moved, Jen.

22 MR. BECKER: Second

1 CHAIRPERSON GOERTZ: Jen. Okay, thank you,
2 Jen. And Larry as a second -- I heard. Okay, is
3 there is there any further discussion?

4 [No response.]

5 CHAIRPERSON GOERTZ: All right, then.
6 Are we -- can we do this as a voice vote?

7 MS. JACKSTADT: It's a roll call vote,
8 Christine.

9 CHAIRPERSON GOERTZ: Okay. All right,
10 let's go ahead and do that, do a roll call vote
11 then.

12 MS. JACKSTADT: Certainly. Kara Ayers.

13 DR. AYERS: Approve.

14 MS. JACKSTADT: Larry Becker.

15 MR. BECKER: Approve.

16 MS. JACKSTADT: Francis Collins or Mike
17 Lauer filling in for Francis Collins.

18 DR. LAUER: Approve.

19 MS. JACKSTADT: Jennifer DeVoe.

20 DR. DeVOE: Approve.

21 MS. JACKSTADT: Alicia Fernandez.

22 DR. FERNANDEZ: Approve.

1 MS. JACKSTADT: Christopher Friese.
2 DR. FRIESE: Approve.
3 MS. JACKSTADT: Christine Goertz.
4 CHAIRPERSON GOERTZ: Approve.
5 MS. JACKSTADT: Mike Herndon.
6 DR. HERNDON: Approve.
7 MS. JACKSTADT: Russell Howerton.
8 DR. HOWERTON: Approve.
9 MS. JACKSTADT: Gail Hunt.
10 MS. HUNT: Approve.
11 MS. JACKSTADT: David Myers filling in for
12 Gopal Khanna. David Myers?
13 [No response.]
14 MS. JACKSTADT: Sharon Levine.
15 DR. LEVINE: Approve.
16 MS. JACKSTADT: Freda Lewis-Hall.
17 DR. LEWIS-HALL: Approve.
18 MS. JACKSTADT: Michelle McMurry-Heath.
19 DR. McMURRY-HEATH: Approve.
20 MS. JACKSTADT: Barbara McNeil.
21 DR. McNEIL: Approve.
22 MS. JACKSTADT: Gray Norquist.

1 DR. NORQUIST: Approve.

2 MS. JACKSTADT: Ellen Sigal.

3 [No response.]

4 MS. JACKSTADT: Kathleen Troeger.

5 DR. TROEGER: Approve.

6 MS. JACKSTADT: Janet Woodcock.

7 [No response.]

8 MS. JACKSTADT: Roberts Zwolak.

9 DR. ZWOLAK: Approve.

10 MS. JACKSTADT: Dr. Goertz. The motion
11 passes.

12 CHAIRPERSON GOERTZ: Thank you. And thanks
13 once again Andrew and Joanna and the entire team for
14 getting us to this point, we really look forward to
15 learning more as we go through the next steps of
16 this process.

17 MR. HU: Thank you.

18 CHAIRPERSON GOERTZ: Thank you. All right.
19 We're getting ready to conclude our meeting for
20 today's portion anyways.

21 Before we do close. Nakela, I'd like to
22 turn the agenda back to you to see if you have any

1 final remarks from today.

2 DR. COOK: I just would like to thank the
3 Board, again for the input on several important
4 topics today and we look forward to continuing the
5 discussions tomorrow. It's been a very helpful
6 meeting, and the preparations and leading up to it
7 has been quite helpful. I'd like to thank the staff
8 and the PCORI committees who helped to prepare for
9 these discussions. Thank you so much.

10 CHAIRPERSON GOERTZ: Thanks. Thank you
11 Nakela.

12 So let me close by, by thanking all of
13 those who joined us today via webinar and
14 teleconference, we hope you're also able to join us
15 for tomorrow's meeting. A reminder that all
16 materials presented to the Board today will soon be
17 available on our website. And today's webinar was
18 recorded and the archive will be posted within a
19 week or so.

20 We always welcome your feedback at
21 info@PCORI.org, or through our website at
22 www.PCORI.org.

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1 Thanks again for joining us. Enjoy the
2 rest of your afternoon.

3 MS. HUNT: Thank you.

4 CHAIRPERSON GOERTZ: Take care everyone.

5 [Whereupon, at 3:58 p.m., the Board of
6 Governors meeting was adjourned.]

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